

Japan Investment Corporation
JIC Capital, Ltd.

JIC and JICC to establish new private equity fund (JIC PE2)

- **November 1 launch for main fund, joint investment fund for large-scale projects**
- **Total fund size will be JPY800 billion**
- **Core investment themes will be “Industry Restructuring,” “Growth Investment,” and collaborative investment in private fund-led “Business Restructuring” opportunities**

Tokyo, October 31, 2025 – Japan Investment Corporation (“JIC”) and subsidiary JIC Capital, Ltd. (“JICC”) have announced that they will establish the JIC PEF2 Limited Partnership (“PEF2,” fund size: JPY600 billion) on November 1, with JICC serving as the fund manager. Additionally, JIC and JICC will also establish the JIC PEFJ2 Limited Partnership (“PEFJ2,” fund size: JPY200 billion) with the purpose of co-investing with PEF2 in large-scale projects. Hereinafter, PEF2 and PEFJ2 are collectively referred to as “JIC PE2,” and the size of this fund will be approximately JPY800 billion.

JICC has been conducting investment activities through JIC PE, its first fund established in September 2020, aiming to achieve both a financial return and the policy objectives of creating new businesses and new industries to realize Society 5.0, enhancing the international competitiveness of Japanese industries, and structural reform of industries through the supply of large-scale, long-term, neutral capital.

With the formation of JIC PE2, JICC will further strengthen its efforts to provide risk capital from a medium- to long-term industrial policy perspective to strengthen the competitiveness of Japanese industries.

1. Background on Fund Formation

Although the number of entities supplying risk capital in Japan is increasing, the supply of risk capital for advancing large-scale growth investments, business restructuring, new business creation and other management reforms—particularly in the capital-intensive manufacturing and green transformation/digital transformation (GX/DX) sectors—remains insufficient.

Furthermore, while numerous private equity (PE) funds targeting Japanese companies exist, the number of domestic funds focused on large-scale growth/buyout deals remains limited. Additionally, investment by both domestic and foreign PE funds in manufacturing and platform companies—which contribute to strengthening industrial competitiveness and resolving social issues—remains limited. Finally, as market reforms at the Tokyo Stock Exchange advance toward realizing management that is focused on capital costs and share prices, and as initiatives targeting the enhancement of competitiveness through large-scale business restructurings result in increasingly more large-scale deals, the demand for large-scale risk capital continues to grow even stronger. An entity capable of responding to these needs is required.

2. About JIC PE2

To support Japan’s transition to a growth-oriented economy, the JIC Group is committed to strengthening industrial competitiveness while making investments that can have an impact

on society. This includes realizing Society 5.0, creating new businesses and industries through GX and DX that resolve global social challenges, enhancing the international competitiveness of domestic industries, and industry restructuring.

Specific investment themes include: “Industry Restructuring,” the goal of which is to strengthen industrial competitiveness by driving structural transformation within or across industries where portfolio companies operate; “Growth Investment,” which seeks to create world-leading Japanese companies with superior technology and business models while channeling outstanding overseas management resources back into Japan; and “Business Restructuring,” which involves minority investments that complement private sector activities, supporting the restructuring of business portfolios—a key challenge for Japanese companies—to enhance their productivity and competitiveness. Furthermore, JIC Group will also actively explore deal structuring, including coordinated investments with private funds, to maximize the complementary effects and catalyzing impact of private capital. The Group will also continue to leverage its investment activities to contribute to the development of investment professionals.

[JIC PE2 Overview]

Name	JIC PEF2 Limited Partnership (PEF2)
Fund size	JPY600 billion
Structure	• General Partner (GP): JIC Capital, Ltd. (JICC) • Limited Partners (LP): Japan Investment Corporation (JIC), PEF2 Officers and Employees Investment Limited Partnership, PEF2 Special LP Investment Limited Partnership
Term	10 years (with extension) *Investment period: 5 years
Investment areas	Investment projects that enhance industrial competitiveness and deliver social impact in mobility, semiconductors, chemicals, materials, healthcare, and other sectors

Name	JIC PEFJ2 Limited Partnership (PEFJ2)
Fund size	JPY200 billion
Structure	• General Partner (GP): JIC Capital, Ltd. (JICC) • Limited Partner (LP): Japan Investment Corporation (JIC)
Term	10 years (with extension) *Investment period: 5 years
Investment areas	Large-scale projects requiring joint investment in PEF2 investment projects

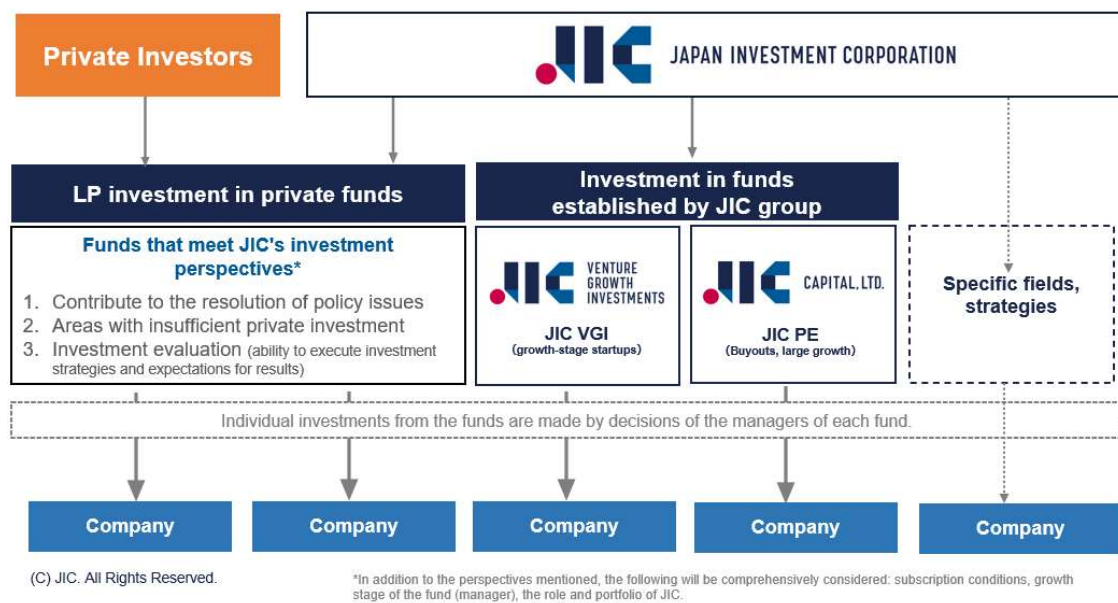
Management Company

Name:	JIC Capital, Ltd.
Established:	September 2020
Address:	Minato-ku, Tokyo
Representative Director, President and CEO:	Shogo Ikeuchi

(Reference) JIC fund investment strategy

JIC's Fund Investment Strategy (overall) 株式会社産業革新投資機構

- JIC aims to provide risk capital to enhance the growth of next-generation companies and competitiveness based on its philosophy and its principle of complementing the private sector.
- JIC's investment strategy includes 1) investment in funds established under JIC's initiative and 2) LP investments in private funds.



(For reference)

Objectives of JIC's LP investments

1. Stimulate the supply of risk capital to help companies grow and to enhance their competitiveness
JIC intends to provide capital to areas that are essential from the perspective of strengthening industrial competitiveness but lack private investment capital (investment strategies, sectors, stages, regions, etc.) with the aim of stimulating private investment capital in the short term and medium-long term.
2. Create diverse investment teams, professionals, and strategies to support a virtuous cycle of risk capital
 - 1) Investment teams
JIC promotes growth of the investee funds as a leader in the intermediary of risk capital provided by institutional investors (pension funds, foreign investors, etc.) towards the establishment of future funds. This will be achieved by expanding experience and track records among its fund investment team (management company) and by further improving its ability to respond to institutional investors.
 - 2) Investment professionals
With the cooperation of industry organizations such as JVCA, institutional investors, and investee managers, JIC supports the research and introduction of best practices of managers and the development of human resources serving as investment professionals.
 - 3) Investment strategy
JIC will add diversity and depth to the market by making an LP investment in funds even for those with strategies that are not common in Japan yet, in response to their fund raising, including at the time of its establishment.

About Japan Investment Corporation (JIC)

Japan Investment Corporation (“JIC”) was established in September 2018 under the Industrial Competitiveness Enhancement Act. JIC’s investment focus areas are creating a virtuous cycle of domestic investment and innovation; creating and fostering startups; leveraging promising untapped management resources lying dormant in local areas, including startups from academia and medium-sized companies; and promoting business restructuring in response to changes in market and business environments. JIC provides risk capital to these areas through funds independently established by JIC and LP investment in private funds to promote open innovation in Japan, strengthen the competitiveness of Japanese industries, and contribute to expansion of Japan’s investment ecosystem.

URL: <https://www.j-ic.co.jp/en/>

Press Contacts

Japan Investment Corporation and JIC Capital, Ltd.

Email: press@j-ic.co.jp

Tokyo Toranomon Global Square, 1-3-1 Toranomon, Minato-ku, Tokyo

Website of Japan Investment Corporation: <https://www.j-ic.co.jp/en/>

Website of JIC Capital, Ltd.: <https://www.jiccapital.co.jp/en/>