

NEWS RELEASE

JIC makes LP investment in Japan Activation Capital II L.P.

Tokyo, March 27, 2025 – Japan Investment Corporation ("JIC") has announced its decision to make an LP investment of JPY25 billion in Japan Activation Capital II L.P. ("JAC2"), an engagement fund managed by Japan Activation Capital, Inc ("JAC").

JIC's mission is to create a virtuous cycle of risk capital that supports the next generation of domestic industries by providing funds to help companies grow and strengthen their competitiveness through open innovation, promotion of private investment, and the development of investment professionals. To achieve its mission, JIC invests in policy-relevant strategic business areas through LP investments in funds under JIC's umbrella and in private funds.

About LP investment in JAC2

(1) Current status of investment market

In the context of large-scale business restructurings taking place in response to the rapidly changing market and business environments of recent years, it is now acknowledged that engagement activities (long-term, constructive dialogue) are necessary for improving corporate value. However, only a few large-scale engagement funds in Japan are currently capable of taking on this role. Furthermore, in order to create new businesses and new earning power that will support Japan in the future, it is essential to promote business development while working to realize Society 5.0, looking at future global social issues as potential sources of growth and leveraging GX and DX to create new businesses and innovations that can resolve these issues.

(2) About JAC2

JAC is an engagement fund management company that invests in large- and mid-sized listed companies in Japan and develops trusted relationships with the management teams of investee companies to support management initiatives aimed at long-term, sustainable growth and enhanced corporate value. As a major shareholder in investee companies, JAC seeks to encourage them to take healthy risks and invest in growth, adopting a sustainable approach to enhance their corporate value and improving their key performance metrics. JAC also seeks to foster the development of corporate activities of the large- and medium-sized Japanese companies that drive the Japanese economy, and to create a virtuous cycle for the broader Japanese economy.

JIC hopes that JAC's management support will support investee companies optimize their business portfolios, including their M&A strategies and the sale of non-core businesses, and encourage mid- to long-term growth investments and industry restructuring, thereby strengthening the competitiveness of domestic industries.

JAC's post-investment value creation team includes specialists in the fields of DX, HR, and sustainability, and it seeks to deliver added value in these fields. JIC also hopes to promote a virtuous cycle of domestic investment and innovation, including investment in human capital centered on initiatives related to GX and DX by investee companies.

Finally, through its LP investment in JAC2, JIC will seek to catalyze a broader influx of risk capital from institutional investors to funds managed by JAC over the medium to long term.

Overview of JAC2

Name:	Japan Activation Capital II L.P.
Established:	2025
GP:	Japan Activation Capital, Inc

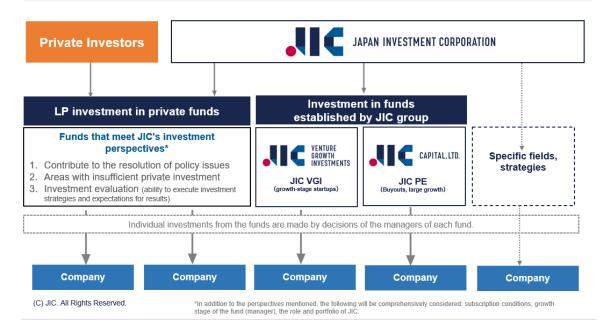
Overview of management company

Name:	Japan Activation Capital, Inc
Established:	2023
Address:	Tokyo
Representative:	President and CEO, Hiroyuki Otsuka

(Reference) JIC fund investment strategy

JIC's Fund Investment Strategy (overall)。 (II C 株式会社産業単新投資機構

- JIC aims to provide risk capital to enhance the growth of next-generation companies and competitiveness based on its philosophy and its principle of complementing the private sector.
- JIC's investment strategy includes 1) investment in funds established under JIC's initiative and 2) LP investments in private funds.



(For reference)

Objectives of JIC's LP investments

- Stimulate the supply of risk capital to help companies grow and to enhance their competitiveness JIC intends to provide capital to areas that are essential from the perspective of strengthening industrial competitiveness but lack private investment capital (investment strategies, sectors, stages, regions, etc.) with the aim of stimulating private investment capital in the short term and medium-long term.
- Create diverse investment teams, professionals, and strategies to support a virtuous cycle of risk capital
 Investment teams

JIC promotes growth of the investee funds as a leader in the intermediary of risk capital provided by institutional investors (pension funds, foreign investors, etc.) towards the establishment of future funds. This will be achieved by expanding experience and track records among its fund investment team (management company) and by further improving its ability to respond to institutional investors.

2) Investment professionals

With the cooperation of industry organizations such as JVCA, institutional investors, and investee managers, JIC supports the research and introduction of best practices of managers and the development of human resources serving as investment professionals.

3) Investment strategy

JIC will add diversity and depth to the market by making an LP investment in funds even for those with strategies that are not common in Japan yet, in response to their fund raising, including at the time of its establishment.

About Japan Investment Corporation (JIC)

Japan Investment Corporation ("JIC") was established in September 2018 under the Industrial Competitiveness Enhancement Act. JIC's investment focus areas are creating a virtuous cycle of domestic investment and innovation; creating and fostering startups; leveraging promising untapped management resources lying dormant in local areas, including startups from academia and medium-sized companies; and promoting business restructuring in response to changes in market and business environments. JIC provides risk capital to these areas through funds independently established by JIC and LP investment in private funds to promote open innovation in Japan, strengthen the competitiveness of Japanese industries, and contribute to expansion of Japan's investment ecosystem.

URL: https://www.j-ic.co.jp/en/

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