

**Notice regarding completion of the merger by absorption
(simplified merger/short-form merger) of INCJ by JIC**

Tokyo, October 1, 2025 — Japan Investment Corporation (“JIC”) and INCJ, Ltd. (“INCJ”) hereby announce that the merger by absorption, as disclosed in the “Notice regarding merger by absorption (simplified merger/short-form merger) of INCJ by JIC” dated August 19, 2025, has been completed today as scheduled. JIC is the surviving company and INCJ is the absorbed company.

Press Contacts

Japan Investment Corporation

Corporate Planning, Communications Group:

Mail: press@j-ic.co.jp

Tokyo Toranomon Global Square 9F,
1-3-1 Toranomon, Minato-ku, Tokyo 105-0001